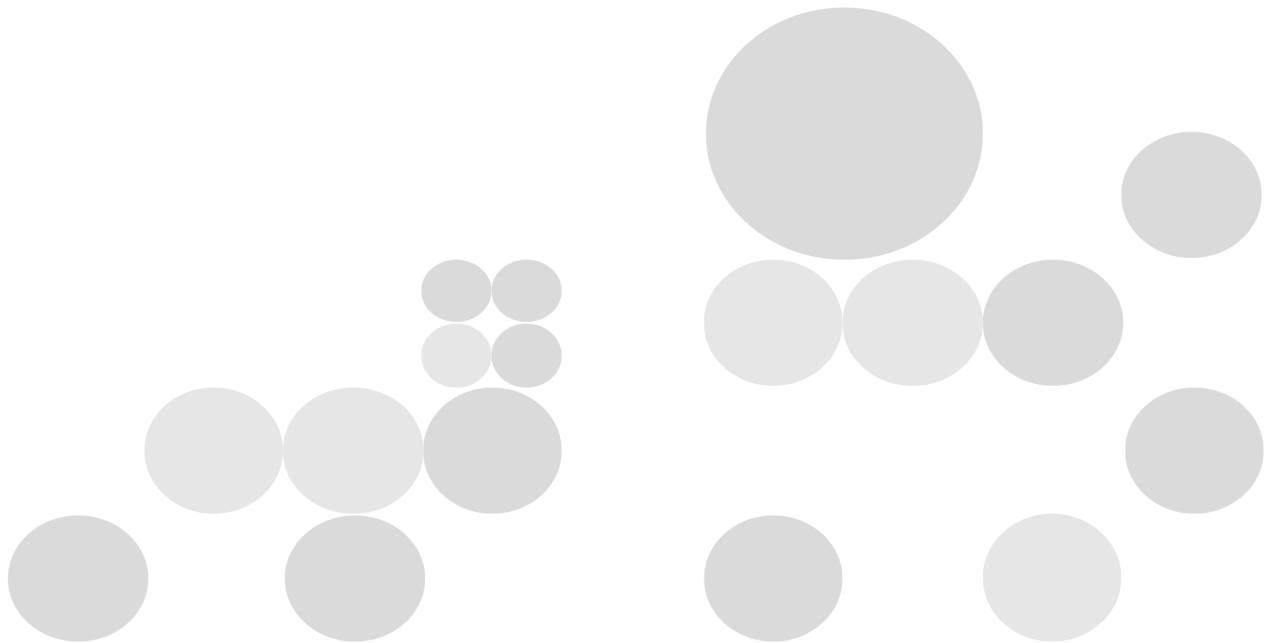




SECOND QUARTER FINANCIAL REPORT

FISCAL 2020

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NARRATIVE DISCUSSION

BASIS OF PRESENTATION

The Royal Canadian Mint (the “Mint”) prepared this report as required by section 131.1 of the *Financial Administration Act*¹ using the standard issued by the Treasury Board of Canada Secretariat. This narrative should be read in conjunction with the unaudited condensed consolidated financial statements.

The Mint prepared these unaudited condensed consolidated financial statements for the 13 and 26 weeks ended June 27, 2020 and June 29, 2019 in compliance with International Financial Reporting Standards (IFRS). Although the Mint’s year end of December 31 matches the calendar year end, the Mint’s quarter end dates do not necessarily coincide with calendar year quarters; instead, each of the Mint’s quarters contains 13 weeks. Financial results reported in this narrative are presented in Canadian dollars and rounded to the nearest million, unless otherwise noted. The information in this narrative is current to August 20, 2020, unless otherwise noted.

MATERIALITY

In assessing what information to provide in the narrative, management applies the materiality principle as guidance for disclosure. Management considers information material if its omission or misstatement could reasonably be expected to influence decisions that the primary users make based on the financial information included in this narrative.

FORWARD LOOKING STATEMENTS

Readers are advised to refer to the cautionary language included at the end of this narrative when reading any forward-looking statements.

¹ Financial Administration Act, R.S.C., 1985, c. F-11

OVERVIEW OF THE CORE MANDATE AND THE BUSINESS

The Royal Canadian Mint is Canada's national mint and a global leader in circulation, bullion, and collectible coin products and services. As part of its core mandate, the Mint manages the life cycle of Canada's circulation coinage from its weekly forecasting, world-class production, and eventual retirement. This end to end responsibility, along with oversight of inventories across the nation, enables the Mint to effectively deliver a reliable and inclusive payment option for Canadians. Integrating Corporate Social Responsibility (CSR) as a foundation for its coin management activities, the Mint recycles and re-distributes coins which reduces the need to produce more and extends the life span and usage of those coins already circulating.

On behalf of the Government of Canada, the Mint operates a Commemorative Coin Program (CCP) to celebrate Canada's history, diversity, culture and values. In addition to its core mandate, the Mint is also responsible for the Alloy Recovery Program (ARP) that removes older-composition Canadian coins from circulation and replaces them with multi-ply plated steel (MPPS) coins that are more durable and secure.

The Foreign Circulation business produces and supplies finished coins, coin blanks and tokens to customers around the world, including central banks, mints, monetary authorities and finance ministries. The Mint also produces high technology dies for international customers allowing countries to strike their own coins. These contracts leverage the infrastructure and industry-leading expertise in the Mint's Winnipeg manufacturing facility.

The Bullion Products & Services business provides its customers with market-leading precious metal investment coin and bar products, supported by integrated precious metal refining, storage and exchange traded receipts (ETR) capabilities. These products include the Maple Leaf family of gold and silver coins, as well as other precious metal products and services for investment and manufacturing purposes. As a market leader in the industry with bullion coins of the highest quality and security, the Mint is well positioned to capture a leading share of any increase in demand while sustaining volumes during soft markets. The Canadian Gold and Silver Reserves ETR products listed on the Toronto Stock Exchange allow retail and institutional investors to hold title to precious metals covered under ETRs and stored at the Mint while reducing Mint lease costs.

The Numismatics business designs, manufactures and sells collectible coins to a loyal customer base in Canada and around the world. The medals division proudly provides medals to many Canadian public institutions to recognize and celebrate outstanding accomplishments of Canadians. The Mint's global leadership in the art and science of minting is consistently recognized with prestigious international awards. This recognition is largely earned by innovative technology enhancements, such as glow in the dark paint, selective plating and the use of vibrant colour that allow the Mint to create unique and compelling products. Currently, the

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Mint sells numismatic products through its e-commerce platform and at its Winnipeg boutique, as well as through dealers and partners, both domestically and internationally.

SIGNIFICANT CORPORATE EVENTS

COVID-19 Pandemic

On May 25, 2020, the Mint resumed full production at both of its facilities. On July 6, 2020, the Mint re-opened its Winnipeg boutique, and on July 13, 2020 it resumed tour operations at its Winnipeg location. The Mint continues to take all necessary precautions to safeguard employee and visitor health and safety, while prioritizing critical manufacturing operations to support trade and commerce, and the essential mining and financial sectors.

OPERATING HIGHLIGHTS AND ANALYSIS OF RESULTS

To achieve its objectives, the Mint strives to continually improve profitability through prudent financial management and efficient operations. The Mint measures its performance by using metrics meaningful to customers, business partners and employees. The measures below allow the Mint to monitor its capacity to improve performance and create value for its Shareholder and for Canada.

	13 weeks ended				26 weeks ended			
	June 27, 2020	June 29, 2019	\$ Change	% Change	June 27, 2020	June 29, 2019	\$ Change	% Change
Revenue	\$ 529.5	\$ 278.4	\$ 251.1	90%	\$ 1,027.9	\$ 629.1	\$ 398.8	63%
Profit before income tax and other items ¹	\$ 1.7	\$ 8.0	\$ (6.3)	(79%)	\$ 8.3	\$ 19.1	\$ (10.8)	(57%)
Profit before income tax and other items margin	0.3%	2.9%			0.8%	3.0%		
Profit for the period	\$ 7.6	\$ 4.8	\$ 2.8	58%	\$ 9.3	\$ 12.5	\$ (3.2)	(26%)

¹A reconciliation from profit for the period to profit before income tax and other items is included on page 10

Profit before income tax and other items for the 13 and 26 weeks ended June 27, 2020 decreased \$6.3 million and \$10.8 million, respectively, compared to the same periods in 2019. The decrease in profit for the quarter and the year was primarily driven by lower revenue from the Numismatics business, the Canadian Circulation program and the Foreign Circulation business. The Bullion Products and Services business saw a 137% increase in revenue during the quarter and an 87% increase year to date due to exceptionally strong global market demand for bullion products in 2020.

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	As at			
	June 27, 2020	December 31, 2019	\$ Change	% Change
Cash and cash equivalents	\$ 80.6	\$ 65.5	\$ 15.1	23%
Inventories	\$ 55.3	\$ 94.9	\$ (39.6)	(42%)
Capital assets	\$ 165.7	\$ 173.9	\$ (8.2)	(5%)
Total assets	\$ 388.2	\$ 429.9	\$ (41.7)	(10%)
Working capital	\$ 115.4	\$ 102.5	\$ 12.9	13%

Working capital remained strong having increased 13% from December 31, 2019. Cash and cash equivalents increased 23% from December 31, 2019 mainly due to the stable cash flows from operations and favourable timing of cash collected from customers. Inventories decreased \$40 million compared to December 31 2019 due principally to the settlement of significant bullion transactions from 2019.

Revenue by program and business

	13 weeks ended				26 weeks ended			
	June 27, 2020	June 29, 2019	\$ Change	% Change	June 27, 2020	June 29, 2019	\$ Change	% Change
Canadian Circulation program	\$ 20.6	\$ 25.5	\$ (4.9)	(19%)	\$ 42.3	\$ 46.9	\$ (4.6)	(10%)
Foreign Circulation business	\$ 8.6	\$ 14.5	\$ (5.9)	(41%)	\$ 20.0	\$ 23.2	\$ (3.2)	(14%)
Bullion Products and Services business	\$ 488.3	\$ 206.4	\$ 281.9	137%	\$ 932.2	\$ 499.7	\$ 432.5	87%
Numismatics business	\$ 12.2	\$ 32.0	\$ (19.8)	(62%)	\$ 33.5	\$ 59.3	\$ (25.8)	(44%)

Canadian Circulation

During the 13 and 26 weeks ended June 27, 2020, revenue from the Canadian Circulation program decreased by \$4.9 million and \$4.6 million, respectively, over the same periods in 2019. These decreases were mainly due to a lower volume of coins issued and sold to the Department of Finance combined with the timing of commemorative coin releases year over year and lower fixed costs billed under the 2018 memorandum of understanding.

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Coin supply

<i>(in millions of coins)</i>	13 weeks ended				26 weeks ended			
	June 27, 2020	June 29, 2019	Change	% Change	June 27, 2020	June 29, 2019	Change	% Change
Financial institutions deposits	183	625	(442)	(71%)	784	1,294	(510)	(39%)
Recycled coins	9	41	(32)	(78%)	51	79	(28)	(35%)
Coins sold to financial institutions and others	74	102	(28)	(27%)	87	118	(31)	(26%)
Total coin supply	266	768	(502)	(65%)	922	1,491	(569)	(38%)

Demand is met through the three main sources of supply outlined in the above table and is subject to variability across regions of the country and seasonality depending on the time of the year. The supply for Canadian circulation coins decreased 65% and 38%, respectively, for the 13 and 26 weeks ended June 27, 2020, when compared to the same periods in 2019. Sales of new coins to financial institutions were lower compared to the same periods last year as more financial institution inventory was available to meet the demand from the decrease in coin usage in 2020 due to COVID-19. Coin production began to increase toward the end of the second quarter in response to the decrease in financial institution deposits and growing demand for circulation coins as COVID-19 pandemic restrictions begin to ease and businesses re-open.

Department of Finance Inventory

<i>(in millions of dollars)</i>	As at			
	June 27, 2020	June 29, 2019	\$ Change	% Change
Opening inventory	\$ 102	\$ 98	\$ 4	4%
Coins produced	31	25	6	24%
Coins sold to financial institutions and others	(38)	(31)	(7)	(23%)
Ending inventory	\$ 95	\$ 92	\$ 3	3%

The Mint actively manages inventory levels in response to changes in demand, financial institution deposits and recycling volumes to ensure coinage demand is met throughout the year. The face value of the Department of Finance owned inventory at June 27, 2020 was \$95 million, which was within the inventory limit outlined in the Mint's MOU with the Department of Finance, with no coin shortages during the 26 weeks ended June 27, 2020. To replenish inventories held on behalf of the Department of Finance, the Mint produced 2 million coins in the second quarter of 2020 compared to 151 million for the same period in 2019.

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Foreign Circulation

Revenue for the Foreign Circulation business decreased 41% and 14% to \$8.6 million and \$20.0 million, respectively, during the 13 and 26 weeks ended June 27, 2020 compared to \$14.5 million and \$23.2 million in the same periods in 2019.

The decrease in Foreign Circulation revenue for the 13 weeks ended June 27, 2020 reflected lower volumes and changes in the mix of contracts which consisted of shipments of 192 million (2019 – 286 million) coins and blanks to 4 (2019 – 5) countries compared to 2019. The decrease for the 26 weeks ended June 27, 2020 reflected the shipment of 457 million (2019 – 480 million) coins and blanks to 7 (2019 – 9) countries. During the first 26 weeks of 2020, the Mint was awarded 6 new production contracts for an aggregate of 636 million coins.

Bullion Products and Services

	13 weeks ended				26 weeks ended			
	June 27, 2020	June 29, 2019	\$ Change	% Change	June 27, 2020	June 29, 2019	\$ Change	% Change
Gross revenue	\$ 697.7	\$ 278.1	\$ 419.6	151%	\$ 1,345.6	\$ 676.4	\$ 669.2	99%
Less: customer inventory deals	(209.4)	(71.7)	(137.7)	192%	(413.4)	(176.7)	(236.7)	134%
Net revenue	\$ 488.3	\$ 206.4	\$ 281.9	137%	\$ 932.2	\$ 499.7	\$ 432.5	87%

	13 weeks ended				26 weeks ended			
	June 27, 2020	June 29, 2019	Change	% Change	June 27, 2020	June 29, 2019	Change	% Change
<i>(thousands of ounces)</i>								
Gold	196.5	84.6	111.9	132%	394.6	208.4	186.2	89%
Silver	7,199.3	4,308.1	2,891.2	67%	13,764.9	9,825.3	3,939.6	40%
Gross ounces	7,395.8	4,392.7	3,003.1	68%	14,159.5	10,033.7	4,125.8	41%
Less: ounces from customer inventory deals	(1,586.9)	(202.1)	(1,384.8)	685%	(2,537.8)	(489.7)	(2,048.1)	418%
Net ounces	5,808.9	4,190.6	1,618.3	39%	11,621.7	9,544.0	2,077.7	22%

Bullion Products and Services net revenues for the 13 and 26 weeks ended June 27, 2020 increased 137% and 87%, respectively, as compared to the same periods in 2019. The

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increases in revenue were mainly attributable to an unprecedented increase in global market demand for bullion products combined with higher precious metal market prices.

Numismatics

Numismatics revenue decreased 62% and 44%, respectively, to \$12.2 million and \$33.5 million during the 13 and 26 weeks ended June 27, 2020 as compared to the same periods of 2019. The decreases in revenue in both periods were largely attributable to the suspension of numismatic coin production from mid-March to late May 2020 as a result of the COVID-19 pandemic combined with a planned smaller, more resonant product portfolio in 2020, in particular for silver products. In addition, the 13 weeks ended June 29, 2019 included revenue from certain significant custom coin programs that did not recur in the same period in 2020.

	13 weeks ended				26 weeks ended			
	June 27, 2020	June 29, 2019	\$ Change	% Change	June 27, 2020	June 29, 2019	\$ Change	% Change
Gold	\$ 5.8	\$ 6.4	\$ (0.6)	(9%)	\$ 12.4	\$ 12.9	\$ (0.5)	(4%)
Silver	4.3	23.6	(19.3)	(82%)	15.9	42.2	(26.3)	(62%)
Other revenue ¹	2.1	2.0	(0.1)	(5%)	5.2	4.2	(1.0)	(24%)
Total revenue	\$ 12.2	\$ 32.0	\$ (19.8)	(62%)	\$ 33.5	\$ 59.3	\$ (25.8)	(44%)

¹Other revenue includes base metal coins, medals and other related revenue

Expenses, other income and income tax

Expenses (income)	13 weeks ended				26 weeks ended			
	June 27, 2020	June 29, 2019	\$ Change	% Change	June 27, 2020	June 29, 2019	\$ Change	% Change
Cost of sales	\$ 495.3	\$ 246.3	\$ 249.0	101%	\$ 975.1	\$ 565.0	\$ 410.1	73%
Operating expenses:								
Marketing and sales	6.8	8.1	(1.3)	(16%)	13.2	15.6	(2.4)	(15%)
Administration	16.7	16.1	0.6	4%	32.5	30.9	1.6	5%
Net foreign exchange losses (gains)	0.5	0.8	(0.3)		(4.5)	1.5	(6.0)	
Finance income	(0.2)	(0.4)	0.2		(0.5)	(0.7)	0.2	
Income tax expense	2.9	2.9	-		2.8	4.6	(1.8)	

Cost of sales for the 13 and 26 weeks ended June 27, 2020 increased to \$495.3 million and \$975.1 million, respectively, compared to \$246.3 million and \$565.0 million during the same periods in fiscal year 2019. The overall increase in cost of sales was mainly due to higher gold and silver bullion volumes sold which increased 39% and 22%, respectively, in the 13 and 26

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weeks ended June 27, 2020, combined with higher precious metal sourcing costs in 2020. The Mint also incurred approximately \$6 million of non-revenue generating costs during the two week production shutdown and eight weeks of modified production due to the COVID-19 pandemic. The positive impact of the decrease in the Face Value redemptions liability from the increase in the price of silver in the quarter decreased cost of sales by \$9.3 million in the 13 weeks ended June 27, 2020, but did not have a significant impact for the 26 weeks ended June 27, 2020.

Overall, operating expenses for the 13 and 26 weeks ended June 27, 2020 decreased \$0.7 million and \$0.8 million compared to the same periods in 2019 at \$23.5 million and \$45.7 million, respectively. Selling and marketing expenses decreased 16% and 15%, respectively, mainly due to planned lower spend on marketing and advertising campaigns, as well as the timing of commemorative coin releases year over year. Administration expenses increased 4% and 5%, respectively, mainly due to budgeted annual compensation increases and incremental costs due to COVID-19.

Net foreign exchange gain increased \$6.0 million for the 26 weeks ended June 27, 2020 when compared to the same period in 2020. The net foreign exchange gain of \$4.5 million in the first 26 weeks of 2020 was mainly due to a stronger US dollar in relation to the Canadian dollar and the resulting positive impact on the translation of the Mint's US dollar balances.

Income tax expense for the 26 weeks ended June 27, 2020 decreased \$1.8 million, when compared to the same period in 2019, mainly due to a decrease in taxable income as a result of lower operating income in 2020 and differences between income for accounting and tax purposes, mainly related to changes in the Face Value redemptions liability.

LIQUIDITY AND CAPITAL RESOURCES

Cash flows

	13 weeks ended			26 weeks ended		
	June 27, 2020	June 29, 2019	Change	\$ June 27, 2020	June 29, 2019	\$ Change
Cash and cash equivalents, at the end of the period	\$ 80.6	\$ 91.4	\$ (10.8)	\$ 80.6	\$ 91.4	\$ (10.8)
Cash flow from operating activities	0.4	11.9	(11.5)	19.0	31.5	(12.5)
Cash flow used in investing activities	(1.6)	(2.5)	0.9	(4.2)	(4.4)	0.2
Cash flow used in financing activities	(1.1)	(0.9)	(0.2)	(1.8)	(1.5)	(0.3)

Cash from operating activities for the 13 and 26 weeks ended June 27, 2020 decreased \$11.5 million and \$12.5 million, respectively, compared to the same periods in 2019 primarily due to the

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timing of cash collected from customers, payments to vendors and employees.

Cash used in investing activities decreased \$0.9 million and \$0.2 million, respectively, for the 13 and 26 weeks ended June 27, 2020 mainly due delays in capital spending due to the COVID-19 pandemic.

Cash used in financing activities was consistent quarter over quarter and included a \$0.5M lease termination payment for Ottawa office space.

Borrowing facilities

See note 18 in the December 31, 2019 audited consolidated financial statements for details on the Mint's borrowing facilities. The Mint entered the period with total outstanding long term loans of \$9.0 million, as well as total lease liability of \$9.6 million, and closed the period with total outstanding long term loans of \$9.0 million and total lease liability of \$7.7 million, which is within the Mint's approved borrowing limit as prescribed by the *Royal Canadian Mint Act*. The Mint entered and closed the period with a long-term debt-to-equity ratio of 1:16.

RECONCILIATION FROM PROFIT FOR THE PERIOD TO PROFIT BEFORE INCOME TAX AND OTHER ITEMS

A reconciliation from profit for the period to profit before income tax and other items was as follows:

	13 weeks ended			26 weeks ended		
	June 27, 2020	June 29, 2019	\$ Change	June 27, 2020	June 29, 2019	\$ Change
Profit for the period	\$ 7.6	\$ 4.8	\$ 2.8	\$ 9.3	\$ 12.5	\$ (3.2)
Add (deduct):						
Income tax expense	2.9	2.9	-	2.8	4.6	(1.8)
Other income	-	(0.2)	0.2	-	(0.2)	0.2
Net foreign exchange loss (gain)	0.5	0.8	(0.3)	(4.5)	1.5	(6.0)
Face Value revaluation (gain) loss ¹	(9.3)	(0.3)	(9.0)	0.7	0.7	-
Profit before income tax and other items	\$ 1.7	\$ 8.0	\$ (6.3)	\$ 8.3	\$ 19.1	\$ (10.8)

¹ Face Value revaluation (gain) loss is the non-cash impact of the change in the valuation of the precious metal component of the Face Value redemptions liability.

RISKS TO PERFORMANCE

Management considers risks and opportunities at all levels of decision-making. The Mint's performance is influenced by many factors, including: economic conditions, financial and commodity market volatility, and competitive pressures. Also, as a Crown corporation governed under a legislative framework, the Mint's performance could be impacted by changes to Shareholder objectives or to the directions given by governing bodies. Under the guidance of the Board of Directors, the Mint's enterprise risk management process is undertaken by the Mint's Leadership Team. It focuses on the identification and management of the key risks, which could impact the achievement of the Mint's strategic objectives. As part of its oversight process, the Board reviews the Mint's corporate risk profile on a quarterly basis and has input into the broader risk management approach.

The Mint's enterprise risk management framework and practice is consistent with guidance issued by the Treasury Board and is subject to periodic review by its internal auditor. Guidance in relation to risk awareness and risk management is provided to staff where necessary. Appropriate risk management requirements are embedded in staff responsibilities.

A register of key corporate risks is maintained, together with a series of operational risk registers covering each of the Mint's business/support areas. These registers are updated regularly and evolve as new risks are identified and existing ones are mitigated.

During the second quarter of 2020, the Mint's management conducted an in-depth review of: the risks, the progress of the various mitigation activities, and the changes to the internal and external environments. The following updates were made to the risk profile of the Mint's key strategic risks identified in the Mint's 2019 Annual Report:

E-Payment adoption rate

The risk that the Mint is not prepared for the impacts of accelerated e-payment adoption to its business model and mandate.

Diversification of customer base

The risk that the Mint may have overreliance or dependency on a limited number of customers for significant portions of our revenue stream. This risk statement combines the previously identified risks related to the numismatic value proposition, as well as bullion and foreign market dynamics.

System capability and information management

The risk that legacy applications fail and become unavailable to the business teams or cause significant data loss or data integrity issues.

Security (physical and cyber)

The risk of theft or inappropriate access to and use of our information or assets, including for fraudulent purposes.

Agility

The risk of lack of agility to react, implement changes and adapt to the evolving internal and external environments to stay competitive. This risk statement includes the previously identified risk related to change management.

In enacting its business continuity plan in response to COVID-19, the Mint also faces uncertainty with the state of the markets in a post COVID-19 environment. The Mint's Executive Emergency Oversight Committee continues to meet on a regular basis and monitors all aspects of the market very closely. There are no other material changes to the substance of the remaining risks previously identified.

CRITICAL ACCOUNTING ESTIMATES, ADOPTION OF NEW ACCOUNTING STANDARDS AND ACCOUNTING POLICY DEVELOPMENTS

See note 4 in the audited consolidated financial statements for the year ended December 31, 2019 for a discussion of key sources of estimation uncertainty and critical judgements, as well as note 3 in the accompanying unaudited condensed consolidated financial statements for the 26 weeks ended June 27, 2020 for a discussion regarding the adoption of new accounting standards.

OUTLOOK

The financial goal for 2020, as approved in the Mint's 2020-2024 Corporate Plan, is \$25.5 million. The Mint is working diligently to mitigate the impacts of COVID-19 on its business performance while following government guidance and prioritizing the health and safety of its employees. The Mint returned to full production on May 25, 2020 as it implemented further safety measures to allow for a higher number of employees in its production facility per shift and it increased the number of shifts to accommodate the entire workforce. As part of its business continuity plan, the Mint continues to actively monitor its global supply chain and logistics networks in support of its continued operations.

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(Unaudited)

As regional restrictions have eased and businesses continue to re-open, demand for coins at retail has increased, and has done so at a quicker pace than the supply of coin returning from the market in the form of deposits. This prompted new coin sales in June to fill the gap. The 'lag' effect with deposits is believed to be linked to the phased re-openings of different businesses sectors across the country, and is expected to be temporary. Should this effect become a prolonged phenomenon, the Mint is able to compensate in a number of ways, including making any necessary adjustments to production and shipment volumes. Patterns in supply and demand are being closely tracked throughout the network by the Mint and other stakeholders in the ecosystem, and steps are being taken to ensure that all Canadians can continue to rely on their national coinage system without disruption during these unprecedented times.

The Mint continues to closely monitor international circulation coin market conditions, cash usage trends, and continued disruptions to coin supply and demand as a result of the global COVID-19 pandemic. In spite of global economic uncertainty, the Mint recently confirmed additional large foreign circulation volume contracts, which will allow for productive utilization of Winnipeg production resources through to mid-2022. Actual production realized will be dependent on production capacity as the Mint continues to implement new measures that prioritize employee safety, and optimize production while allowing for physical distancing. In the face of estimates for decreased demand in some parts of the world, the Mint estimates that central banks will issue tenders for four billion nickel plated steel coins and coin blanks over the next 12 months. Commoditization and industry overcapacity, however, are expected to continue to put pressure on margins. The Mint will continue to pursue opportunities where it has a competitive advantage, and can leverage innovative technologies for 2021 and beyond.

The Mint continues to monitor bullion coin market and supply conditions closely and will work to position itself to be able to meet demand relating to continued strong market conditions for gold and silver bullion coins. The Mint will continue to focus on customer and market strategies with its modified production configuration in support of its strong market share, while prioritizing employee safety and carefully managing operating costs to mitigate the impact of uncertainty in the bullion coin market. The Mint's storage and refinery businesses remain solid.

The Mint reduced and realigned its Numismatics product plan, and product launch activities and schedule for the balance of 2020 in line with the return to full Numismatics production activity in June 2020. The Mint's direct sales, including e-commerce, are expected to continue to be solid consistent with e-commerce trends during the COVID-19 pandemic period. The Mint continues to prioritize being a customer-centric organization focused on enhancing the customer experience and improving the long-term performance of the Numismatics business. This is being achieved through targeted marketing and sales activities to new and existing customers and identifying other areas to reduce costs in the business in support of sustainable profitability.

FORWARD LOOKING STATEMENTS

The unaudited condensed consolidated financial statements and the narrative, contain forward-looking statements that reflect management's expectations regarding the Mint's objectives, plans, strategies, future growth, results of operations, performance and business prospects and opportunities. Forward-looking statements are typically identified by words or phrases such as "plans", "anticipates", "expects", "believes", "estimates", "intends", and other similar expressions. These forward-looking statements are not facts, but only estimates regarding expected growth, results of operations, performance, business prospects and opportunities (assumptions). While management considers these assumptions to be reasonable based on available information, they may prove to be incorrect. These estimates of future results are subject to a number of risks, uncertainties and other factors that could cause actual results to differ materially from what the Mint expects. These risks, uncertainties and other factors include, but are not limited to, those risks and uncertainties set forth above in the Risks to Performance, as well as in Note 9 – Financial Instruments and Financial Risk Management to the Mint's unaudited condensed consolidated financial statements.

To the extent the Mint provides future-oriented financial information or a financial outlook, such as future growth and financial performance, the Mint is providing this information for the purpose of describing its expectations. Therefore, readers are cautioned that this information may not be appropriate for any other purpose. Furthermore, future-oriented financial information and financial outlooks, as with forward-looking information generally, are based on the assumptions and subject to the risks.

Readers are urged to consider these factors carefully when evaluating these forward-looking statements. In light of these assumptions and risks, the events predicted in these forward-looking statements may not occur. The Mint cannot assure that projected results or events will be achieved. Accordingly, readers are cautioned not to place undue reliance on the forward-looking statements.

The forward-looking statements included in the unaudited condensed consolidated financial statements and narrative are made only as of August 20, 2020, and the Mint does not undertake to publicly update these statements to reflect new information, future events or changes in circumstances or for any other reason after this date.

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Statement of Management Responsibility by Senior Officials

Management is responsible for the preparation and fair presentation of these unaudited condensed consolidated financial statements in accordance with *IAS 34 Interim Financial Reporting* and requirements in the Treasury Board of Canada *Standard on Quarterly Financial Reports for Crown Corporations* and for such internal controls as management determines are necessary to enable the preparation of condensed consolidated financial statements that are free from material misstatement. Management is also responsible for ensuring all other information in this quarterly financial report is consistent, where appropriate, with the unaudited condensed consolidated financial statements.

To the best of our knowledge, these unaudited condensed consolidated financial statements present fairly, in all material respects, the financial position, results of operations and cash flows of the Royal Canadian Mint, as at the date of and for the periods presented in the unaudited condensed consolidated financial statements.



Marie Lemay
President and Chief Executive Officer



Jennifer Camelon, CPA, CA
Senior Vice-President, Finance and
Administration and Chief Financial Officer

Ottawa, Canada
August 20, 2020

ROYAL CANADIAN MINT
CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION
Unaudited (CAD\$ thousands)

	Notes	June 27, 2020	As at December 31, 2019
Assets			
Current assets			
Cash and cash equivalents		\$ 80,560	\$ 65,506
Trade receivables, net and other receivables	5	27,282	38,343
Income tax receivable		7,664	7,748
Prepaid expenses		6,070	4,018
Inventories	6	55,257	94,901
Contract assets	7	10,372	11,778
Derivative financial assets	8	1,108	684
Total current assets		188,313	222,978
Non-current assets			
Trade receivables, net and other receivables	5	387	519
Prepaid expenses		334	404
Derivative financial assets	8	1,277	35
Deferred income tax assets		32,123	32,031
Property, plant and equipment	9	153,684	159,507
Investment property		236	236
Intangible assets	9	5,193	6,339
Right-of-use assets	10	6,607	7,856
Total non-current assets		199,841	206,927
Total assets		\$ 388,154	\$ 429,905
Liabilities			
Current liabilities			
Trade payables, other payables and accrued liabilities	11	\$ 43,242	\$ 44,616
Provisions	12	2,051	1,918
Face Value redemptions liability	13	768	1,091
Contract liabilities	7	17,694	64,294
Loan payable		3,003	3,000
Derivative financial liabilities	8	790	-
Lease liabilities	10	2,221	2,452
Employee benefit obligations		3,170	3,101
Total current liabilities		72,939	120,472
Non-current liabilities			
Trade payables, other payables and accrued liabilities	11	186	215
Provisions	12	1,352	1,373
Face Value redemptions liability	13	131,234	133,024
Loan payable		5,998	5,993
Derivative financial liabilities	8	167	-
Lease liabilities	10	5,440	7,146
Employee benefit obligations		11,476	11,476
Total non-current liabilities		155,853	159,227
Total liabilities		228,792	279,699
Shareholder's equity			
Share capital (authorized and issued 4,000 non-transferable shares)		40,000	40,000
Retained earnings		119,485	110,179
Accumulated other comprehensive (loss) income		(123)	27
Total shareholder's equity		159,362	150,206
Total liabilities and shareholder's equity		\$ 388,154	\$ 429,905

Commitments, contingencies and guarantees (Note 22)

The accompanying notes are an integral part of these condensed consolidated financial statements

ROYAL CANADIAN MINT
CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME
Unaudited (CAD\$ thousands)

	Notes	13 weeks ended		26 weeks ended	
		June 27, 2020	June 29, 2019	June 27, 2020	June 29, 2019
Revenue	15	\$ 529,546	\$ 278,398	\$ 1,027,916	\$ 629,105
Cost of sales	16,17	495,257	246,325	975,129	564,977
Gross profit		34,289	32,073	52,787	64,128
Marketing and sales expenses	16,17	6,764	8,100	13,206	15,631
Administration expenses	16,17,18	16,686	16,068	32,526	30,893
Operating expenses		23,450	24,168	45,732	46,524
Net foreign exchange (loss) gain		(535)	(824)	4,534	(1,465)
Operating profit		10,304	7,081	11,589	16,139
Finance income, net		204	448	474	690
Other income		1	220	2	222
Profit before income tax		10,509	7,749	12,065	17,051
Income tax expense	19	(2,902)	(2,945)	(2,759)	(4,562)
Profit for the period		7,607	4,804	9,306	12,489
Net unrealized loss on cash flow hedges		(2)	(25)	(150)	(99)
Other comprehensive loss, net of tax		(2)	(25)	(150)	(99)
Total comprehensive income		\$ 7,605	\$ 4,779	\$ 9,156	\$ 12,390

The accompanying notes are an integral part of these condensed consolidated financial statements

ROYAL CANADIAN MINT
CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY
Unaudited (CAD\$ thousands)

13 weeks ended June 27, 2020

	Notes	Share capital	Retained earnings	Accumulated other comprehensive loss (Net gains on cash flow hedges)	Total
Balance as at March 28, 2020		\$ 40,000	\$ 111,878	\$ (121)	\$ 151,757
Profit for the period		-	7,607		7,607
Other comprehensive loss, net ¹		-	-	(2)	(2)
Balance as at June 27, 2020		\$ 40,000	\$ 119,485	\$ (123)	\$ 159,362

¹Amounts are net of income tax

13 weeks ended June 29, 2019

	Notes	Share capital	Retained earnings	Accumulated other comprehensive income (loss) (Net gains on cash flow hedges)	Total
Balance as at March 30, 2019		\$ 40,000	\$ 124,043	\$ 18	\$ 164,061
Profit for the period		-	4,804	-	4,804
Other comprehensive loss, net ¹		-	-	(25)	(25)
Balance as at June 29, 2019		\$ 40,000	\$ 128,847	\$ (7)	\$ 168,840

¹Amounts are net of income tax

26 weeks ended June 27, 2020

	Notes	Share capital	Retained earnings	Accumulated other comprehensive income (loss) (Net gains on cash flow hedges)	Total
Balance as at December 31, 2019		\$ 40,000	\$ 110,179	\$ 27	\$ 150,206
Profit for the period		-	9,306		9,306
Other comprehensive loss, net ¹		-	-	(150)	(150)
Balance as at June 27, 2020		\$ 40,000	\$ 119,485	\$ (123)	\$ 159,362

¹Amounts are net of income tax

26 weeks ended June 29, 2019

	Notes	Share capital	Retained earnings	Accumulated other comprehensive income(loss) (Net gains on cash flow hedges)	Total
Balance as at December 31, 2018		\$ 40,000	\$ 116,358	\$ 92	\$ 156,450
Profit for the period		-	12,489	-	12,489
Other comprehensive loss, net ¹		-	-	(99)	(99)
Balance as at June 29, 2019		\$ 40,000	\$ 128,847	\$ (7)	\$ 168,840

¹Amounts are net of income tax

The accompanying notes are an integral part of these condensed consolidated financial statements

ROYAL CANADIAN MINT
CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS
Unaudited (CAD\$ thousands)

		13 weeks ended		26 weeks ended	
	Notes	June 27, 2020	June 29, 2019	June 27, 2020	June 29, 2019
Cash flows from operating activities					
Profit for the period		\$ 7,607	\$ 4,804	\$ 9,306	\$ 12,489
Adjustments to reconcile profit to cash flows from operating activities:					
Depreciation and amortization	16	5,154	5,020	10,315	10,076
Income tax expense	19	2,902	2,945	2,759	4,562
Finance income, net		(204)	(448)	(474)	(690)
Other income		(1)	(220)	(2)	(222)
Net foreign exchange (gain) loss		(103)	1,493	(6,937)	266
Adjustments to other (revenues) expenses, net	20	(5,690)	(19,031)	(12,745)	(12,906)
Changes in Face Value redemptions liability		(9,366)	(577)	404	(9)
Net changes in operating assets and liabilities	20	(883)	22,419	17,809	24,981
Cash from operating activities before interest and income tax		(584)	16,405	20,435	38,547
Income tax paid, net	20	(153)	(4,917)	(2,594)	(7,665)
Interest received, net of interest paid	20	1,156	405	1,146	633
Net cash from operating activities		419	11,893	18,987	31,515
Cash flows used in investing activities					
Acquisition of property, plant and equipment		(1,372)	(2,025)	(3,515)	(3,730)
Acquisition of intangible assets		(267)	(495)	(665)	(652)
Net cash used in investing activities		(1,639)	(2,520)	(4,180)	(4,382)
Cash flows used in financing activities					
Lease principal payments		(1,055)	(921)	(1,797)	(1,487)
Net cash used in financing activities		(1,055)	(921)	(1,797)	(1,487)
Effect of changes in exchange rates on cash and cash equivalents		(219)	(460)	2,044	(585)
(Decrease) increase in cash and cash equivalents		(2,494)	7,992	15,054	25,061
Cash and cash equivalents at the beginning of the period		83,054	83,433	65,506	66,364
Cash and cash equivalents at the end of the period		\$ 80,560	\$ 91,425	\$ 80,560	\$ 91,425

The accompanying notes are an integral part of these condensed consolidated financial statements

1. NATURE AND DESCRIPTION OF THE CORPORATION

The Royal Canadian Mint (“the Mint” or “the Corporation”) was incorporated in 1969 by the *Royal Canadian Mint Act* to mint coins and carry out other related activities. The Corporation is an agent corporation of Her Majesty named in Part II of Schedule III to the *Financial Administration Act*. It produces all of the circulation coins used in Canada and manages the Canadian circulation coin life cycle for the Government of Canada.

The Corporation is complying with the directive and subsequent amendments of (P.C. 2015-1107) pursuant to section 89 of the *Financial Administration Act* to align its travel, hospitality, conference and event expenditure policies, guidelines and practices with Treasury Board policies, directives and related instruments.

The Corporation is one of the world’s foremost producers of circulation, collector and bullion investment coins for the domestic and international marketplace. It is also one of the largest gold refiners in the world. The addresses of its registered office and principal place of business are 320 Sussex Drive, Ottawa, Ontario, Canada, K1A 0G8 and 520 Lagimodière Blvd, Winnipeg, Manitoba, Canada, R2J 3E7.

The Corporation is a prescribed federal Crown corporation for income tax purposes and is subject to federal income taxes under the *Income Tax Act*.

While not subject to United States of America federal income taxes, the Corporation is subject in some states to state income taxes.

2. BASIS OF PRESENTATION

2.1 Statement of Compliance

These condensed consolidated financial statements were prepared in accordance with *IAS 34 Interim Financial Reporting (“IAS 34”)* of the *International Financial Reporting Standards (“IFRS”)* and the *Standard on Quarterly Financial Reports for Crown Corporations* issued by the Treasury Board of Canada. As permitted under these standards, these condensed consolidated financial statements do not include all of the disclosure requirements for annual consolidated financial statements, and should be read in conjunction with the Corporation’s audited consolidated financial statements for its fiscal year ended December 31, 2019.

These condensed consolidated financial statements have not been audited or reviewed by an external auditor.

2.2 Basis of presentation

These condensed consolidated financial statements were prepared in accordance with IFRS.

Although the Corporation's year end of December 31 matches the calendar year end, the Corporation's quarter end dates do not necessarily coincide with calendar year quarters; instead, each of the Corporation's quarters contains 13 weeks.

These condensed consolidated financial statements were approved for public release by the Board of Directors of the Corporation on August 20, 2020.

2.3 Consolidation

These condensed consolidated financial statements incorporate the financial statements of the Corporation and its wholly-owned subsidiary RCMH-MRCF Inc. The subsidiary adopted IFRS at the same time as the Corporation and its accounting policies are in line with those used by the Corporation. RCMH-MRCF Inc. has been operationally inactive since December 31, 2008. All intercompany transactions, balances, income and expenses are eliminated in full upon consolidation.

2.4 Foreign currency translation

Unless otherwise stated, all figures reported in these condensed consolidated financial statements and disclosures are reflected in thousands of Canadian dollars (CAD\$), which is the functional and presentation currency of the Corporation.

3. KEY SOURCES OF ESTIMATION UNCERTAINTY AND CRITICAL JUDGEMENTS

The preparation of these condensed consolidated financial statements requires management to make critical judgements, estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities and the reported amounts of revenue and expenses during the reporting period.

Actual results may differ significantly from the estimates and assumptions. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

Significant judgements and estimates as at June 27, 2020 were consistent with those disclosed in Note 4 of the Corporation's audited consolidated financial statements for the year ended December 31, 2019.

4. APPLICATION OF NEW AND REVISED IFRS

4.1 New and revised IFRS pronouncements affecting amounts reported and/or disclosed in the condensed consolidated financial statements for the 26 weeks ended June 27, 2020.

The Corporation reviewed the new and revised accounting pronouncements that were issued and had mandatory effective dates of annual periods beginning on or after January 1, 2020.

- a) The following amendments were adopted by the Corporation on January 1, 2020 and did not have a material impact on the condensed consolidated financial statements.

Conceptual Framework for Financial Reporting

In March 2018, the IASB issued the revised Conceptual Framework for Financial Reporting, which provides a set of concepts to assist the IASB in developing standards and to help preparers consistently apply accounting policies where specific accounting standards do not exist. In accordance with the revised Conceptual Framework financial information must be relevant and faithfully represented to be useful. This framework also provides revised definitions of an asset and a liability, as well as new guidance on measurement and derecognition, presentation and disclosure. The framework is not an accounting standard and does not override the requirements that exist in other IFRS standards.

Definition of Material

In October 2018, the IASB issued amendments to IAS 1 – *Presentation of Financial Statements* (IAS 1) and IAS 8 – *Accounting policies, changes in estimates and errors* (IAS 8). The amendments clarify the definition of material and align the definition in both standards.

4.2 New and revised IFRS pronouncements issued, but not yet effective

There were no new or revised accounting pronouncements issued, but not yet effective as of June 27, 2020.

ROYAL CANADIAN MINT
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(Unaudited) (In thousands of Canadian dollars, unless otherwise indicated)

5. TRADE RECEIVABLES, NET AND OTHER RECEIVABLES

	As at	
	June 27, 2020	December 31, 2019
Receivables and accruals from contracts with customers	\$ 25,252	\$ 36,403
Receivables from contracts with related parties (Note 21)	1,351	650
Allowance for expected credit losses	(107)	(42)
Net trade receivables	26,496	37,011
Lease receivables	259	251
Other current financial receivables	248	880
Other receivables	279	201
Total current trade receivables, net and other receivables	\$ 27,282	\$ 38,343
Non-current lease receivables	387	519
Total non-current trade receivables, net and other receivables	\$ 387	\$ 519
Trade receivables, net and other receivables	\$ 27,669	\$ 38,862

The Corporation does not hold any collateral in respect of trade and other receivables.

The following represents a reconciliation of the opening and closing balance of the lease receivable balance:

	As at	
	June 27, 2020	December 31, 2019
Opening balance	\$ 770	\$ 1,004
Interest income	12	30
Sublease payments received	(136)	(264)
Closing balance	\$ 646	\$ 770

Total cash inflow for leases included in lease receivables for the 13 weeks and 26 weeks ended June 27, 2020 was \$0.1 million (June 29, 2019 – \$0.1 million) and \$0.1 million (June 29, 2019 - \$0.1 million), respectively.

6. INVENTORIES

	As at	
	June 27, 2020	December 31, 2019
Total inventories	\$ 55,257	\$ 94,901

The Corporation recognized write-downs of inventory to net realizable value for the 13 weeks and 26 weeks ended June 27, 2020 of \$0.3 million (June 29, 2019 - \$1.3 million) and \$1.0 million (June 29, 2019 - \$2.6 million), respectively.

(Unaudited) (In thousands of Canadian dollars, unless otherwise indicated)

7. CONTRACT ASSETS AND LIABILITIES

The contract assets relate to the Corporation's rights to consideration for work completed, but not billed as at June 27, 2020. The Corporation reviewed its credit risk exposure related to contract assets as at June 27, 2020 and evaluated the risk to be minimal as each related contract is subject to a contract specific risk assessment process. The contract liabilities relate to the consideration received in advance from customers for which revenue has not yet been recognized and accrued expenses related to contract assets, as well as amounts relating to customer loyalty programs.

Significant changes in the contract asset and liability balances were as follows:

	As at June 27, 2020	
	Contract Assets	Contract Liabilities
Opening balance, January 1, 2020	\$ 11,778	\$ 64,294
Revenue recognized	-	(55,696)
Cash received, excluding amounts recognized during the period	-	9,193
Transfers from contract liabilities to payables	-	(1,623)
Foreign exchange revaluation	910	229
Transfers from contract assets to receivables	(21,267)	-
Increases resulting from changes in the measure of progress ¹	18,951	1,297
Closing balance	\$ 10,372	\$ 17,694

¹ Increases resulting from changes in the measure of progress in contract liabilities include \$1.2 million related to the Corporation's Memorandum of Understanding with the Department of Finance (Note 21)

	As at December 31, 2019	
	Contract Assets	Contract Liabilities
Opening balance, January 1, 2019	\$ 17,304	\$ 14,590
Revenue recognized	-	(6,976)
Cash received, excluding amounts recognized during the period	(2,492)	57,155
Transfers from contract liabilities to payables	-	(4,533)
Foreign exchange revaluation	(691)	(127)
Transfers from contract assets to receivables	(49,678)	-
Increases resulting from changes in the measure of progress ¹	47,335	4,185
Closing balance	\$ 11,778	\$ 64,294

¹ Increases resulting from changes in the measure of progress in contract liabilities include \$0.6 million related to the Corporation's Memorandum of Understanding with the Department of Finance (Note 21)

8. FINANCIAL INSTRUMENTS AND FINANCIAL RISK MANAGEMENT

8.1 Capital risk management

The Corporation may borrow money from the Consolidated Revenue Fund, subject to the approval of the Minister of Finance with respect to the time and term and conditions. Since March 1999, following the enactment of changes to the *Royal Canadian Mint Act*, the aggregate of the amounts loaned to the Corporation and outstanding at any time shall not exceed \$75 million. For the 26 weeks ended June 27, 2020, approved short-term borrowings for working capital needs within this limit were not to exceed \$25 million (26 weeks ended June 29, 2019 - \$25 million) or its US dollar equivalent.

To support such short-term borrowings, as may be required from time to time, the Corporation has various commercial borrowing lines of credit, made available to it by Canadian financial institutions. These lines are unsecured and provide for borrowings up to 364 days in term based on negotiated rates. No amounts were borrowed under these lines of credit as at June 27, 2020 or December 31, 2019.

The Corporation employs a dividend framework to calculate dividends payable to its Shareholder. The calculated dividend amount represents projected excess year end cash over a pre-determined cash reserve requirement and is generally paid in the fourth quarter of each year.

(Unaudited) (In thousands of Canadian dollars, unless otherwise indicated)

8.2 Classification and fair value measurements of financial instruments

8.2.1 Carrying amount and fair value of financial instruments

The classification, as well as the carrying amount and fair value of the Corporation's financial assets and financial liabilities are presented in the following table:

	As at			
	June 27, 2020		December 31, 2019	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
Financial Assets				
Amortized cost				
Cash and cash equivalents	\$ 80,560	\$ 80,560	\$ 65,506	\$ 65,506
Trade receivables, net and other receivables	\$ 26,744	\$ 26,744	\$ 37,891	\$ 37,891
Derivatives at FVTPL				
Derivative financial assets:				
Foreign currency forwards	\$ 2,385	\$ 2,385	\$ 684	\$ 684
Derivatives at FVOCI				
Derivative assets:				
Interest rate swap	\$ -	\$ -	\$ 35	\$ 35
Financial Liabilities				
Amortized cost				
Trade payables, other payables and accrued liabilities	\$ 42,957	\$ 42,957	\$ 44,473	\$ 44,473
Loan payable	\$ 9,001	\$ 9,000	\$ 8,993	\$ 8,996
Derivatives at FVTPL				
Derivative financial liabilities:				
Foreign currency forwards	\$ 790	\$ 790	\$ -	\$ -
Derivatives at FVOCI				
Derivative financial liabilities:				
Interest rate swap	\$ 167	\$ 167	\$ -	\$ -

The Corporation did not have any held-to-maturity or available-for-sale financial assets at the end of the reporting periods presented.

8.2.2 Fair value hierarchy

Financial instruments, other than those that are not subsequently measured at fair value and for which fair value approximates carrying value, whether or not they are carried at fair value in the condensed consolidated statement of financial position, must be disclosed at their fair value and be classified using a fair value hierarchy that reflects the significance of the inputs used in making the measurements:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices)
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The fair value measurement of cash and cash equivalents were classified as Level 1 of the fair value hierarchy as at June 27, 2020 and December 31, 2019. The fair value measurements of all other financial instruments held by the Corporation were classified as Level 2 of the fair value hierarchy as at June 27, 2020 and December 31, 2019. There were no transfers of financial instruments between levels for the 26 weeks ended June 27, 2020.

8.2.3 Classification and fair value techniques of financial instruments

The Corporation holds financial instruments in the form of cash and cash equivalents, trade receivables, net and other receivables, derivative assets, trade payables, other payables and accrued liabilities, loan payable and derivative liabilities.

The Corporation estimated the fair values of its financial instruments as follows:

- i) The carrying amounts of cash and cash equivalents, trade receivables, net and other receivables and trade payables, other payable and accrued liabilities approximate their fair values as a result of the relatively short-term nature of these financial instruments.
- ii) The fair value of the loan payable is estimated based on a discounted cash flow approach using current market rates.
- iii) The fair values of the Corporation's foreign currency forward contracts and interest rate swaps are based on estimated credit-adjusted forward market prices. The Corporation takes counterparty credit risk and its own credit risk into consideration for the fair value of financial instruments.

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(Unaudited) (In thousands of Canadian dollars, unless otherwise indicated)

The table below details the types of derivative financial instruments carried at fair value:

	As at	
	June 27, 2020	December 31, 2019
Derivative financial assets		
Foreign currency forwards	\$ 2,385	\$ 684
Interest rate swap	-	35
	\$ 2,385	\$ 719
Derivative financial liabilities		
Foreign currency forwards	\$ 790	\$ -
Interest rate swap	167	-
	\$ 957	\$ -

8.3 Financial risk management objectives and framework

The Corporation is exposed to credit risk, liquidity risk and market risk from its use of financial instruments.

The Board of Directors has overall responsibility for the establishment and oversight of the Corporation's financial risk management framework. The Audit Committee assists the Board of Directors and is responsible for review, approval and monitoring of the Corporation's financial risk management policies. The Audit Committee reports regularly to the Board of Directors on its activities.

8.3.1 Credit risk management

Credit risk is the risk of financial loss to the Corporation if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Corporation's receivables from customers, cash and cash equivalents and derivative instruments. The Corporation has adopted a policy of only dealing with creditworthy counterparties as a means of mitigating the risk of financial loss from defaults. The Corporation's exposure and the credit ratings of its counterparties are continuously monitored.

The carrying amount of financial assets recorded in the condensed consolidated financial statements as at June 27, 2020 and December 31, 2019 represents the Corporation's maximum credit exposure.

8.3.1.1 Credit risk management of receivables from customers

The Corporation's exposure to credit risk associated with financial trade receivables and other financial receivables is influenced mainly by the individual characteristics of each customer,

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however the Corporation also considers the demographics of its customer base, including the risk associated with the type of customer and country in which the customer operates.

The Corporation manages this risk by monitoring the creditworthiness of customers and obtaining prepayment or other forms of payment security from customers with a high level of credit risk. The Corporation has established processes over contracting with foreign customers in order to manage the risk relating to these customers. The Corporation's management reviews the detailed trade receivable listing on a regular basis for changes in the factors that impact a customer's ability to pay outstanding receivable balances, including changes in a customer's business and the overall economy. An allowance for expected credit losses (ECL) is provided for customer accounts that could present collectability issues.

The Corporation's maximum exposure to credit risk for financial trade receivables and other financial receivables by geographic regions was as follows:

	As at	
	June 27, 2020	December 31, 2019
Latin America and Caribbean	\$ 13,266	\$ 11,055
Asia and Australia	6,706	16,384
Canada	6,214	8,367
United States	389	1,778
Europe, Middle East and Africa	169	307
Total financial trade receivables, net and other financial receivables	\$ 26,744	\$ 37,891

The maximum exposure to credit risk for financial trade receivables, net and other financial receivables by type of customer was as follows:

	As at	
	June 27, 2020	December 31, 2019
Central and institutional banks	\$ 19,252	\$ 28,287
Consumers, dealers and others	5,483	5,768
Governments (including governmental departments and agencies)	2,009	3,836
Total financial trade receivables, net and other financial receivables	\$ 26,744	\$ 37,891

The Corporation established an allowance for ECLs based on a provision matrix that reflected the estimated impairment of financial trade receivables and other financial receivables. The provision matrix was based on historical observed default rates and was adjusted for forward-looking estimates. The Corporation sets different payment terms depending on the customer and product, and excluding prepayments, the Corporation's standard payment terms are generally 30 days. As

at June 27, 2020, the Corporation's rate of credit losses was 1% of total financial trade receivables and other financial receivables.

8.3.2 Liquidity risk

Liquidity risk is the risk that the Corporation will not be able to meet its financial obligations as they fall due. The Corporation manages liquidity risk by continuously monitoring actual and forecasted cash flows to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Corporation's reputation.

8.3.3 Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates, interest rates or commodity price changes will affect the Corporation's income or the fair value of its financial instruments.

The Corporation uses, from time to time, derivative instruments, such as foreign currency forward contracts, interest rate exchange agreements and commodity swap and forward contracts to manage its exposure to fluctuations in cash flows resulting from foreign exchange risk, interest rate risk and commodity price risk. The Corporation buys and sells derivatives in the ordinary course of business and all such transactions are carried out within the guidelines set out in established policies. In accordance with the Corporation's policies, derivative instruments are not used for trading or speculative purposes.

Foreign exchange risk

The Corporation is exposed to foreign exchange risk on sales and purchase transactions and short term cash management requirements that are denominated in foreign currencies, primarily in US dollars. The Corporation manages the risk to its exposure to exchange rate fluctuations between the foreign currency and the Canadian dollar by entering into foreign currency forward contracts. The Corporation also uses such contracts in managing its overall cash requirements.

Interest rate risk

Financial assets and financial liabilities with variable interest rates expose the Corporation to cash flow interest rate risk. There is no interest rate risk related to cash and cash equivalents. The Corporation's Bankers Acceptance interest rate swap loan instruments expose the Corporation to cash flow interest rate risk. The Corporation has fully hedged the exposure to fluctuations in interest rates related to the instrument by entering into a corresponding interest rate swap, where the Corporation pays a fixed interest rate in exchange for receiving a floating interest rate. The

(Unaudited) (In thousands of Canadian dollars, unless otherwise indicated)

interest rate swap is designated as a hedging instrument under the cash flow hedge accounting model.

Financial assets and financial liabilities that bear interest at fixed rates are subject to fair value interest rate risk. The Corporation does not account for its fixed rate debt instruments as held for trading; therefore, a change in interest rates at the reporting date would not affect profit or loss with respect to these fixed rate instruments. The Corporation's interest rate swap exposes the Corporation to fair value interest rate risk.

Commodity price risk

The Corporation is exposed to commodity price risk on its purchase and sale of precious metals including gold, silver, platinum and base metals including nickel, copper and steel.

The Corporation is not exposed to precious metal price risk related to its bullion sales program because the purchase and sale of precious metals used in this program are completed on the same date, using the same price basis in the same currency. For numismatic coin production, the Corporation enters into short term lease or purchase commitments for precious and base metals to mitigate the commodity price risk (Note 22).

For contracts that are entered into for the purpose of procuring commodities to be used in production, the Corporation applies the normal purchases classification.

The impact of commodity price risk fluctuation on the condensed consolidated financial statements is not material because the Corporation's un-hedged commodity volume is not significant.

9. PROPERTY, PLANT AND EQUIPMENT

The composition of the net book value of the Corporation's property, plant and equipment, is presented in the following tables:

	As at	
	June 27, 2020	December 31, 2019
Cost	\$ 436,452	\$ 434,776
Accumulated depreciation and impairment	(282,768)	(275,269)
Net book value	\$ 153,684	\$ 159,507

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Net book value by asset class

	As at	
	June 27, 2020	December 31, 2019
Land and land improvements	\$ 3,061	\$ 3,063
Buildings and building improvements	84,498	86,482
Equipment	63,737	67,686
Capital projects in process	2,388	2,276
Net book value	\$ 153,684	\$ 159,507

During the 26 weeks ended June 27, 2020, the Corporation acquired \$1.7 million (26 weeks ended June 29, 2019 - \$1.9 million) worth of building and building improvements and equipment. No capital assets were transferred to different categories within property, plant and equipment.

Included in property, plant and equipment additions for the 26 weeks ended June 27, 2020 is a total accrual of \$0.6 million (December 31, 2019 - \$2.4 million).

Property, plant and equipment are carried at cost less accumulated depreciation and accumulated impairment losses.

No asset is pledged as security for borrowings as at June 27, 2020.

Intangible assets

	As at	
	June 27, 2020	December 31, 2019
Cost	\$ 36,222	\$ 35,579
Accumulated amortization and impairment	(31,029)	(29,240)
Net book value	\$ 5,193	\$ 6,339

During the 26 weeks ended June 27, 2020, the Corporation acquired \$0.6 million (26 weeks ended June 29, 2019 - \$0.7 million) worth of software. No capital assets were transferred to different categories within intangible assets.

Included in intangible asset additions for the 26 weeks ended June 27, 2020 is a total accrual of \$0.1 million (December 31, 2019 - \$0.1 million).

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10. LEASES

Right-of-use assets

The composition of the net book value of the Corporation's right-of-use assets, is presented in the following table:

	As at	
	June 27, 2020	December 31, 2019
Cost	\$ 9,946	\$ 9,946
Derecognition	(223)	-
Accumulated depreciation	(3,116)	(2,090)
Net book value	\$ 6,607	\$ 7,856

Net book value by asset class

	As at	
	June 27, 2020	December 31, 2019
Buildings	\$ 4,563	\$ 5,252
Equipment	2,044	2,604
Net book value	\$ 6,607	\$ 7,856

Lease liabilities

The following represents a reconciliation of the opening and closing balance of the lease liability balance:

As at June 27, 2020

	Buildings	Equipment	Total
Opening balance, January 1, 2020	\$ 6,952	\$ 2,646	\$ 9,598
Interest expense	110	41	151
Lease payments ¹	(1,354)	(594)	(1,948)
Derecognition	(140)	-	(140)
Closing balance, June 27, 2020	\$ 5,568	\$ 2,093	\$ 7,661

¹ Building lease payments include a termination payment of \$0.5M related to leased office space.

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As at December 31, 2019

		Buildings	Equipment	Total
Opening balance, January 1, 2019	\$	8,198	\$ 3,753	\$ 11,951
Interest expense		259	109	368
Lease payments		(1,505)	(1,208)	(2,713)
Transfer to Property, Plant and Equipment		-	(8)	(8)
Closing balance, December 31, 2019	\$	6,952	\$ 2,646	\$ 9,598

	As at	
	June 27, 2020	December 31, 2019
Buildings	\$ 1,140	\$ 1,359
Equipment	1,081	1,093
Current	\$ 2,221	\$ 2,452
Buildings	4,428	5,593
Equipment	1,012	1,553
Non-current	\$ 5,440	\$ 7,146
Total lease liabilities	\$ 7,661	\$ 9,598

Total cash outflow for leases included in lease liabilities for the 13 weeks and 26 weeks ended June 27, 2020 is \$1.2 million and \$1.9 million (13 weeks and 26 weeks ended June 29, 2019 is \$0.9 and \$1.5 million, respectively).

11. TRADE PAYABLES, OTHER PAYABLES AND ACCRUED LIABILITIES

	As at	
	June 27, 2020	December 31, 2019
Trade payables	\$ 1,323	\$ 3,960
Employee compensation payables and accrued liabilities	19,053	23,956
Other current financial liabilities ¹	22,395	16,342
Other accounts payable and accrued liabilities	471	358
Total current trade payables, other payables and accrued liabilities	\$ 43,242	\$ 44,616
Other non-current financial liabilities ¹	186	215
Total non-current trade payables, other payables and accrued liabilities	\$ 186	\$ 215
Trade payables, other payables and accrued liabilities	\$ 43,428	\$ 44,831

¹ Other financial liabilities include payables that are not trade in nature, as well as various operating and capital accruals.

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12. PROVISIONS

The following table presents the changes in the provisions:

	As at	
	June 27, 2020	December 31, 2019
Opening balance	\$ 3,291	\$ 7,920
Additional provisions recognized	991	3,392
Payments	(13)	(6,170)
Derecognition of provisions	(880)	(1,839)
Revaluation loss (gain)	14	(12)
Closing balance	\$ 3,403	\$ 3,291

Provisions include the following:

	As at	
	June 27, 2020	December 31, 2019
Sales returns and warranty	\$ 2,113	\$ 2,427
Restructuring and other employee compensation	416	-
Other provisions	874	864
Total provisions	\$ 3,403	\$ 3,291

	As at	
	June 27, 2020	December 31, 2019
Current portion	\$ 2,051	\$ 1,918
Non-current portion	1,352	1,373
Total provisions	\$ 3,403	\$ 3,291

13. FACE VALUE REDEMPTIONS LIABILITY

	As at	
	June 27, 2020	December 31, 2019
Face Value redemptions liability	\$ 178,195	\$ 178,616
Precious metal recovery	(46,193)	(44,501)
Face Value redemptions liability, net	\$ 132,002	\$ 134,115
Less: Current portion	(768)	(1,091)
Non-current Face Value redemptions liability, net	\$ 131,234	\$ 133,024

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	As at	
	June 27, 2020	December 31, 2019
Opening balance	\$ 134,115	\$ 139,819
Redemptions, net	(322)	(1,256)
Revaluation	(1,791)	(4,448)
Closing balance	\$ 132,002	\$ 134,115

As at June 27, 2020, the Corporation determined that it continues to be unable to reliably estimate the redemptions of Face Value coins.

The Face Value redemptions liability represents the expected cash outflows if all Face Value coins are redeemed, including the costs of redemptions offset by the precious metal content that will be reclaimed by the Corporation when the coins are redeemed. The precious metal recovery component of the liability is based on the market value of silver as at the end of each reporting period. The impact of the revaluation of the precious metal component of the liability was a decrease of \$8.1 million and \$1.8 million, respectively, for the 13 and 26 weeks ended June 27, 2020 (13 and 26 weeks ended June 29, 2019 – an increase of \$0.5 million and \$2.3 million).

The current portion of Face Value redemptions liability is based on the redemptions for the last 12 months, as the Corporation determined that it continues to be unlikely that all outstanding Face Value coins will be redeemed in the next 12 months as Face Value coins are widely held and the redemption process takes time to complete.

The Corporation continues to monitor the redemption levels of Face Value coins to ensure requisite funding for future redemptions is maintained.

14. EMPLOYEE BENEFITS

Pension benefits

The Corporation made total contributions of \$5.3 million in the 26 weeks ended June 27, 2020 (26 weeks ended June 29, 2019 - \$5.5 million).

See Note 19 in the audited consolidated financial statements for the year ended December 31, 2019 for details on the Corporation's pension and other post-employment benefit plans, including the sensitivity analysis of the impact of changes in the discount rate on the employee benefits liabilities.

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15. REVENUE

15.1 Revenue by performance obligation

	13 weeks ended		26 weeks ended	
	June 27, 2020	June 29, 2019	June 27, 2020	June 29, 2019
Performance obligations satisfied at a point in time				
Sale of goods	\$ 490,145	\$ 239,451	\$ 947,793	\$ 553,691
Rendering of services	7,366	2,323	12,890	8,358
Total revenue recognized at a point in time	\$ 497,511	\$ 241,774	\$ 960,683	\$ 562,049
Performance obligations satisfied over time				
Sale of goods	7,874	9,994	18,950	16,410
Rendering of services	24,161	26,630	48,283	50,646
Total revenue recognized over time	\$ 32,035	\$ 36,624	\$ 67,233	\$ 67,056
Total revenue	\$ 529,546	\$ 278,398	\$ 1,027,916	\$ 629,105

Revenue from the sale of goods is presented net of cost of sales in cases where the Corporation is not the principal in the transaction ("Customer inventory deals"). The following is a reconciliation of the gross revenue from the sale of goods and the net revenue presented:

	13 weeks ended		26 weeks ended	
	June 27, 2020	June 29, 2019	June 27, 2020	June 29, 2019
Gross revenue from the sale of goods	\$ 707,350	\$ 321,149	\$ 1,380,056	\$ 746,813
Less: Customer inventory deals	(209,331)	(71,704)	(413,313)	(176,712)
Net revenue from the sale of goods	\$ 498,019	\$ 249,445	\$ 966,743	\$ 570,101

(Unaudited) (In thousands of Canadian dollars, unless otherwise indicated)

15.2 Disaggregation of Revenue

The following table shows revenue disaggregated by primary geographical region and program or business:

Primary Geographic Regions	13 weeks ended		26 weeks ended	
	June 27, 2020	June 29, 2019	June 27, 2020	June 29, 2019
North America	\$ 347,428	\$ 181,060	\$ 610,534	\$ 414,145
Europe, Middle East and Africa	138,207	65,396	338,949	160,249
Asia and Australia	42,933	28,704	75,306	46,532
Latin America and Caribbean	978	3,238	3,127	8,179
Total revenue	\$ 529,546	\$ 278,398	\$ 1,027,916	\$ 629,105

Program and Businesses	13 weeks ended		26 weeks ended	
	June 27, 2020	June 29, 2019	June 27, 2020	June 29, 2019
Canadian Circulation program	\$ 20,550	\$ 25,523	\$ 42,296	\$ 46,954
Foreign Circulation	8,579	14,501	19,958	23,168
Bullion Products and Services	488,251	206,413	932,179	499,716
Numismatics	12,166	31,961	33,483	59,267
Total revenue	\$ 529,546	\$ 278,398	\$ 1,027,916	\$ 629,105

For the 13 weeks and 26 weeks ended June 27, 2020 and June 29, 2019, four customers each, respectively, made up 10% or more of the Corporation's revenue.

15.3 Transaction price allocated to the remaining performance obligations

The following table includes revenue expected to be recognized in the future related to performance obligations that are unsatisfied (or partially unsatisfied) as at June 27, 2020:

	2020	2021	2022	Total
Total revenue	\$ 107,357	\$ 127,004	\$ 82,031	\$ 316,392

The Corporation has other contracts with terms longer than 12 months that include unsatisfied performance obligations that are dependent on volumes. These contracts, as well as any volume dependent components in other contracts, are excluded from the table above as the Corporation cannot reliably measure the unsatisfied performance obligations. Under these contracts, customers have the option to increase or decrease the volume over the terms of their respective contracts and therefore, the unsatisfied performance obligation, would be impacted by this decision.

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16. DEPRECIATION AND AMORTIZATION EXPENSE

	13 weeks ended		26 weeks ended	
	June 27, 2020	June 29, 2019	June 27, 2020	June 29, 2019
Depreciation of property, plant and equipment	\$ 3,773	\$ 3,535	\$ 7,500	\$ 7,141
Amortization of intangible assets	875	942	1,789	1,880
Depreciation of right-of-use assets	506	543	1,026	1,055
Total depreciation and amortization expenses	\$ 5,154	\$ 5,020	\$ 10,315	\$ 10,076

Depreciation and amortization expense were allocated to the following expense categories:

	13 weeks ended		26 weeks ended	
	June 27, 2020	June 29, 2019	June 27, 2020	June 29, 2019
Cost of sales	\$ 3,108	\$ 3,008	\$ 6,197	\$ 6,074
Marketing and sales expenses	739	713	1,483	1,430
Administration expenses	1,307	1,299	2,635	2,572
Total depreciation and amortization expenses	\$ 5,154	\$ 5,020	\$ 10,315	\$ 10,076

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17. EMPLOYEE COMPENSATION EXPENSES

	13 weeks ended		26 weeks ended	
	June 27, 2020	June 29, 2019	June 27, 2020	June 29, 2019
Included in cost of sales:				
Salaries and wages including short term employee benefits	\$ 7,082	\$ 8,279	\$ 14,483	\$ 17,204
Pension costs	1,670	1,645	2,739	2,753
Other long term employee and post-employment benefits	574	549	1,208	1,164
Termination benefits	-	-	-	(26)
Included in marketing and sales expenses:				
Salaries and wages including short term employee benefits	3,187	3,060	6,735	7,097
Pension costs	520	548	813	843
Other long term employee and post-employment benefits	121	93	256	193
Termination benefits	206	-	206	(16)
Included in administration expenses:				
Salaries and wages including short term employee benefits	8,670	8,410	17,809	17,055
Pension costs	1,366	1,263	2,035	1,937
Other long term employee and post-employment benefits	256	263	727	633
Termination benefits	60	54	209	67
Total employee compensation and benefits expense	\$ 23,712	\$ 24,164	\$ 47,220	\$ 48,904

18. SCIENTIFIC RESEARCH AND EXPERIMENTAL DEVELOPMENT EXPENSES (SRED), NET

	13 weeks ended		26 weeks ended	
	June 27, 2020	June 29, 2019	June 27, 2020	June 29, 2019
SRED expenses	\$ 1,270	\$ 1,330	\$ 2,496	\$ 2,700
SRED investment tax credit	(142)	(160)	(255)	(330)
SRED expenses, net	\$ 1,128	\$ 1,170	\$ 2,241	\$ 2,370

The net expenses for scientific research and experimental development are included in the administration expenses in the condensed consolidated statement of comprehensive income.

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19. INCOME TAXES

	13 weeks ended		26 weeks ended	
	June 27, 2020	June 29, 2019	June 27, 2020	June 29, 2019
Current income tax expense	\$ 198	\$ 2,697	\$ 2,800	\$ 4,682
Deferred income tax expense (recovery)	2,704	248	(41)	(120)
Income tax expense	\$ 2,902	\$ 2,945	\$ 2,759	\$ 4,562

The Corporation's effective income tax expense on profit before income tax differs from the amount that would be computed by applying the federal statutory income tax rate of 25% (2019 – 25%).

20. SUPPLEMENTAL CASH FLOW INFORMATION

Adjustments to other (revenue) expenses, net, were comprised of the following:

	13 weeks ended		26 weeks ended	
	June 27, 2020	June 29, 2019	June 27, 2020	June 29, 2019
Expenses				
Employee benefits expenses	\$ 3,554	\$ 3,438	\$ 5,573	\$ 5,511
Employee benefits paid	(3,682)	(3,294)	(5,615)	(5,526)
Inventory write-downs	(572)	(787)	(1,327)	(881)
Prepaid expenses	(465)	439	(916)	878
Provisions	73	(1,501)	113	921
Other non-cash expenses, net	(262)	182	(109)	322
Revenue				
Foreign circulation revenue	(2,325)	(12,252)	(4,986)	(5,470)
Bullion service revenue	(2,011)	(8,258)	(5,478)	(8,661)
Adjustments to other (revenue) expenses, net	\$ (5,690)	\$ (19,031)	\$ (12,745)	\$ (12,906)

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The net change in operating assets and liabilities shown in the condensed consolidated statement of cash flow was comprised of the following:

	13 weeks ended		26 weeks ended	
	June 27, 2020	June 29, 2019	June 27, 2020	June 29, 2019
Trade receivables, net and other receivables	\$ 15,485	\$ 44,323	\$ 32,566	\$ 38,157
Inventories	(5,972)	(12,421)	(18,546)	116
Prepaid expenses	(15)	(1,542)	(1,066)	(3,724)
Trade payables, other payables and accrued liabilities	(9,435)	(10,449)	(4,249)	(10,960)
Contract liabilities	(943)	3,752	9,093	2,636
Provisions	(3)	(1,244)	11	(1,244)
Net change in operating assets and liabilities	\$ (883)	\$ 22,419	\$ 17,809	\$ 24,981

Income tax paid, net of income tax received was comprised of the following:

	13 weeks ended		26 weeks ended	
	June 27, 2020	June 29, 2019	June 27, 2020	June 29, 2019
Income tax paid	\$ (153)	\$ (4,938)	\$ (2,594)	\$ (7,686)
Income tax received	-	21	-	21
Income tax paid, net	\$ (153)	\$ (4,917)	\$ (2,594)	\$ (7,665)

Interest received, net of interest paid was comprised of the following:

	13 weeks ended		26 weeks ended	
	June 27, 2020	June 29, 2019	June 27, 2020	June 29, 2019
Interest received	\$ 1,251	\$ 581	\$ 1,378	\$ 950
Interest paid	(95)	(176)	(232)	(317)
Interest received, net	\$ 1,156	\$ 405	\$ 1,146	\$ 633

(Unaudited) (In thousands of Canadian dollars, unless otherwise indicated)

21. RELATED PARTY TRANSACTIONS

The Corporation is related in terms of common ownership to all Government of Canada owned entities. The Corporation enters into transactions with these entities in the normal course of business, under the same terms and conditions that apply to unrelated parties. In accordance with the disclosure exemption regarding “government related entities”, the Corporation is exempt from certain disclosure requirements of *IAS 24 – Related Party Disclosures* relating to its transactions and outstanding balances with:

- a government that has control, joint control or significant influence over the reporting entity; and
- another entity that is a related party because the same government has control, joint control or significant influence over both the reporting entity and the other entity.

Transactions with related parties that are considered to be individually or collectively significant, include transactions with the Government of Canada, and departments thereof and all federal Crown corporations.

The majority of transactions with the Government of Canada were with the Department of Finance related to the production, management and delivery of Canadian circulation coins which are governed by the terms outlined in the memorandum of understanding which is effective from January 1, 2018 to December 31, 2021.

The transactions with the Department of Finance were as follows:

	13 weeks ended		26 weeks ended	
	June 27, 2020	June 29, 2019	June 27, 2020	June 29, 2019
Revenue	\$ 19,381	\$ 23,352	\$ 38,833	\$ 42,974

	As at	
	June 27, 2020	December 31, 2019
Receivable (Note 5)	\$ 1,351	\$ 650
Contract liability (Note 7)	\$ 1,208	\$ 598

During the 26 weeks ended June 27, 2020 and June 29, 2019, the majority of transactions with Crown corporations were for the sale of numismatic products.

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22. COMMITMENTS, CONTINGENCIES AND GUARANTEES

22.1 Precious metal commitments

In order to facilitate the production of precious metal coins and manage the risks associated with changes in metal prices, the Corporation may enter into firm fixed price purchase commitments, as well as precious metal leases. As at June 27, 2020, the Corporation had \$13.8 million in outstanding precious metal purchase commitments (December 31, 2019 – \$23.0 million).

As at June 27, 2020, the Corporation had entered into precious metal leases as follows:

Ounces	As at	
	June 27, 2020	December 31, 2019
Gold	274,886	178,941
Silver	5,056,463	6,581,392
Platinum	17,102	14,558

The fees for these leases are based on the market value of the underlying precious metals. The fees expensed for these leases for the 13 and 26 weeks ended June 27, 2020 were \$2.5 million (June 29, 2019 - \$0.6 million) and \$3.0 (June 29, 2019 - \$1.3 million), respectively. The value of the precious metals under these leases is not reflected in the Corporation's condensed consolidated financial statements as stated in note 4 of the audited consolidated financial statements for the year ended December 31, 2019.

22.2 Trade finance bonds and bank guarantees

The Corporation has various outstanding bank guarantees and trade finance bonds associated with the production of foreign circulation coin contracts. These were issued in the normal course of business. The guarantees and bonds are delivered under standby facilities available to the Corporation through various financial institutions. Performance guarantees generally have a term up to one year depending on the applicable contract, while warranty guarantees can last up to five years. Bid bonds generally have a term of less than three months, depending on the length of the bid period for the applicable contract. The various contracts to which these guarantees or bid bonds apply generally have terms ranging from one to two years. Any potential payments that might become due under these commitments would relate to the Corporation's non-performance under the applicable contract. The Corporation does not anticipate any material payments will be required in the future. As at June 27, 2020, under the guarantees and bid bonds, the maximum potential amount of future payments was \$18.5 million (December 31, 2019 - \$16.5 million).

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22.3 Other commitments and contingencies

As at June 27, 2020, the total estimated minimum remaining future commitments were as follows:

	2020	2021	2022	2023	2024	2025 and thereafter	Total
Operating leases ¹	\$ 297	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 297
Other commitments	33,802	17,365	317	395	45	10	51,934
Base metal commitments	27,511	10,831	-	-	-	-	38,342
Capital commitments	2,515	14	-	-	-	-	2,529
Total	\$ 64,125	\$28,210	\$ 317	\$ 395	\$ 45	\$ 10	\$ 93,102

¹ Operating leases include low value leases

Other commitments include firm contracts with suppliers for goods and services, excluding precious metals commitments, as well as the non-lease components of leases of right-of-use assets.

Base metal commitments are firm fixed-price purchase commitments which are entered into in order to facilitate the production of circulation and non-circulation coins for Canada and other countries, and manage the risks associated with changes in metal prices.

The Corporation committed to spend approximately \$2.5 million as at June 27, 2020 (December 31, 2019 - \$2.3 million) in 2020 on capital projects.

In addition, there are various legal claims against the Corporation. Claims that are uncertain in terms of the outcome or potential outflow or that are not measurable are considered to be a contingency and are not recorded in the Corporation's condensed consolidated financial statements. A \$0.9 million provision for potential legal obligations is included in other provisions (Note 12) as at June 27, 2020 (December 31, 2019 - \$0.8 million). The amount and timing of the settlement of the provision is uncertain.

There have been no other material changes to the Corporation's commitments, contingencies and guarantees since December 31, 2019.